Dear Bill:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

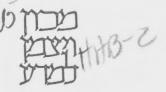
With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. William Z. Novick
Director, Chicago Division
American Committee for the
Weizmann Institute of Science
79 West Monroe Street
Chicago, Illinois 60603

Chicago Division



American Committee for the Weizmann Institute of Science

79 West Monroe Street/Chicago, Illinois 60603/312-641-5700



William Z. Novick Director March 12, 1987

Sen. Howard H. Baker, Jr. Chief of Staff White House Washington, D. C.

Dear Senator Baker:

My congratulations on the very important role of leadership you have assumed. Hopefully, you will succeed in this moment of national urgency.

All good wishes,

Sincerely

William Z. Novick

WZN/rs

Bul

40

SUITE 614 79 WEST MONROE STREET CHICAGO, ILLINOIS 60603





Sen. Howard H. Baker, Jr. Chief of Staff White House Washington, D. C. Dear Jerry:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Dr. H. Gerald Quigg Vice President for University Relations University of Richmond Richmond, Virginia 23173



UNIVERSITY OF RICHMOND

UNIVERSITY OF RICHMOND, VIRGINIA 23173

H. GERALD QUIGG VICE PRESIDENT FOR UNIVERSITY RELATIONS

(804) 289-8054

March 10, 1987

HHB-3.

The Honorable Howard H. Baker, Jr. Chief of Staff
White House
1600 Pennsylvania Avenue
Washington, D.C. 20500

Dear Mr. Baker:

I was delighted to see that a University of Richmond alumnus, Honorary Degree, Class of 1976 has been selected for one of the most important jobs in Washington. At this particular time in history, it is perhaps the most important job outside of the Presidency. Congratulations on your appointment and best wishes for continued success.

Sincerely yours,

H. Gerald Quigg

HGQ:bl

cc: W. Dortch Oldham

XB

Dear Jerry:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gerard P. Burke
President
The Parvus Company
1299 Lamberton Drive
Silver Spring, Maryland 20902

HHB-3.



INTERNATIONAL BUSINESS SUPPORT SERVICES

March 2, 1987

The Honorable Howard Baker The White House Washington, D.C. 20006

Dear Senator Baker:

Congratulations from all of us here at Parvus on your appointment (including Dick Helms, who is out of the country at the moment). Although we are disappointed that you have had to take yourself out of the 1988 presidential race, we recognize that the welfare of the country necessitates your accepting President Reagan's request.

If there is any way I can help you, please do not hesitate to call. I served four years as Executive Director of the PFIAB under President Nixon. I also served at NSA as Assistant Director, Special Counsel, and Chief of Staff, so there may be ways in which, as an unpaid consultant, my experience could be useful to you.

Parvus, as you'll recall, is in the international investigative and political risk business. Tod Dimitry, head of the Vinson & Elkins admiralty division in Houston, is one of our Board members. Our sister company, Information Security International Inc. (ISI) is in the communications and computer security business. Any of our resources are available to assist you.

Incidentally, one of our associates, Don Carl Steffen, took some photos for <u>Time</u> of Senator and Mrs. Dirksen at their home in Virginia three days before he died. They were never published but he still has the negatives and slides if you or Mrs. Baker would like them in order to make prints. Don is a member of the White House News Photographers Association. You could let me or him know.

The Honorable Howard Baker Page 2 March 2, 1987

Our thoughts and prayers are with you as you set out on this complex and crucial task.

Warm regards,

Gerard P. Burke President

GPB: cmd

Dear Ms. Beasley:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Ms. Kathleen Beasley
Special Assistant to
Assemblyman Stan Statham
State Capitol
Sacramento, California 95814

The Broder Column

A Couple Of Class Acts Among Washington's Crass Acts

By David S. Broder

WASHINGTON - If ever proof were needed of that old political adage, "What goes around, comes around," last week's drama in Washington supplied it. Watching former Sen. Edmund S. Muskie of Maine read out the Tower Commission's indictment of the breakdown in Ronald Reagan's White House, and see- aware of the distasteful memories ing the embattled president turn to Muskie and Baker hold. But knowing former Sen. Howard H. Baker of the circumstances will give you a Tennessee to lead the effort to re- sense of the quality of these two had to be struck by the ironies of his-sional politicians who put national

Here are two men, Muskie and Baker, who once thought of them- by Notre Dame University with its selves as legitimate contenders for the presidency. They not only lost the prize but have had reason to feel humiliated by agents of the man who, having succeeded, seemed so heedless of the responsibilities of the office he had won.

It is doubtful Reagan is even vive a shattered administration, you men, symbols of the scores of profesduty above personal pique.

In May 1981, Muskie was honored highest award, the Laetare Medal, a recognition of his career as governor of Maine, U.S. senator and secretary

As it happened, the White House decided that it would be useful for President Reagan to make a speech at the same Notre Dame ceremonies. No one offered Muskie and his wife seats on Air Force One for the flight. In acknowledging five Republicans on the platform in South Bend, the president somehow did not notice the distinguished Democrat the university was about to honor.

Reagan's schedulers told university officials he could not remain for the whole ceremony, so when the president finished his speech, there was a long interruption while the entire White House party and press corps packed up and left. Then, and only then, did Muskie receive his medal.

Yet there was not a trace of gloating or self-satisfaction in Muskie's voice as he read out the damaging findings of the Tower Commission. It was almost with a touch of sadness that the man from Maine said of the ill-conceived and mismanaged Iran policy, "It is the president who must take responsibility...."

For Baker, the turn of events is even more ironic. Baker challenged Reagan for the 1980 Republican presidential nomination and left the race after Reagan won the New Hampshire primary. For four years thereafter, he served lovally as Reagan's principal legislative lieutenant, using his position as Senate majority leader to carry one presidential initiative after another.

While Baker did not conceal his personal disagreements with some of Reagan's budget, defense and social-issue positions, he put loyalty to the president first and managed his contentious batch of Republican senators in a fashion which gave Reagan bedrock Senate backing throughout the first term.

As a reward, Baker was treated at the 1984 Republican National Convention in Dallas as if he had been Reagan's worst critic. The smallminded Reagan operatives who controlled the convention schedule decided that this was their opportunity to humiliate Baker, who had announced he was leaving the Senate to practice law and presumaby prepare for another presidential bid in 1988. They no longer needed him, they figured, and they wanted to make it plain that they didn't want him to be Reagan's successor.

BAKER ARRIVED in Dallas to learn that his convention speech had been scheduled during the portion of the evening when the networks would cut away to their local affiliates for commercials and local news. He told the White House aides to take that schedule and stuff it.

So they shifted his time. But the same ego-inflated Reagan operatives who had ordered the delegates to be in their seats, quiet and attentive, while such people as Jeane Kirkpatrick and Paul Laxalt spoke, conducted ostentatiously loud conversations in plain view of the podium during Baker's speech. The hall was in uproar.



PRESERVATION COPY

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I saw Baker the next morning at NBC's Today Show. He was still steaming. Talking off-camera, I asked. "Senator, can you really imagine the people in that hall making you their nominee in four years?" "Either they'll have to change." he said, "or I will. And I'm too old to change."

Baker has not changed but circumstance.

Baker has not changed, but cir-cumstances have. And now the man who was scorned has come in to replace Donald Regan, the flawed chief of staff to whom the president clung long after common sense dictated dismissal.

Baker willingly has put aside his own presidential ambitions to help save this presidency, and — mark my words — he will be attacked by the same unforgiving ideologues who sought to humiliate him in Dal-

BUT HE, LIKE Muskie, has demonstrated that the professional politiclans - the men and women who respect each other because they respect a process of government which is bigger than any personal ambitions, successes or setbacks -are the ultimate resource of leadership for this nation.

Those people, unlike the big-business amateurs and the ideologues, treat today's adversaries with respect, because they know they may be tomorrow's allies. They know that what goes around, comes around.

Washington Post Writers Group

Dear Mr. Baker -

This column is right on the mark.

HHB'? I don't know that I agree with you on

13sues or that I would have voted for

you had you run for president — but

you are a true states man and I, for

one, am very gratiful you were willing to

step into the middle of a sticky situation.

Best wishes -Kathlien Beasley

HB

March 20, 1987

Dear Reverend Boyles:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

The Reverend John E. Boyles 8827 Thomas Lea Terrace Gaithersburg, Maryland 20879

JOHN E. BOYLES

8827 THOMAS LEA TERRACE GAITHERSBURG, MARYLAND 20879

(301) 926-8334

March 2, 1987

HHB-2

Dear Howard,

Allow your former pastor to quote a bit of scripture for your circumstance -- Isaiah chapter 6. The voice of the Lord says, "Whom shall I send, and who will go for us?" And the answer came back from Isaiah "Here am I! Send me."

You have indeed responded to a call, and a call to the healing of a feeling of broken trust. Your commitment and vision of what the Presidency can be is part of the sacred trust which a people feels it has with its leadership, and particularly with the President. May God grant to you, and to Joy, all the inner strength you will need for this task.

As you set about, in these beginning days, to rebuild Presidential leadership and White House staffing I would like to suggest to you that the need is not only to bring in fresh faces, or even fresh ideas, but rather to restore a sense of the integrity which the American people felt it had in the White House.

Thus, it will not be enough to have a "changing of the guard" if that simply means personnel changes alone. There has to be a sense that a legitimacy and trusted order has been reestablished. Part of this is thus symbolic and perhaps I can offer something personally here.

I would suggest that appointing a professional member of the religious community, a pastor, to the White House staff, would be a sign of moral legitimacy to the public perception of what has occurred. It could also be a means of liaison to important religious and ethical constituencies.

I would be pleased to discuss this with you or a senior staff member in the near future. My experience, since I last was with you and Joy at National Presbyterian as Associate Pastor, has been as Senior Pastor of First Congregational Church, in the Washington office of Save the Children Federation, and as a member of the IBM Public Affairs Advisory Council. Experience in this Administration includes writing scripts on religious and ethical topics for the Voice of America, and serving as Chairman of the USIA Advisory Committee on Ethical Values.

Sincerely yours,

Rev. John Boyles

11

1981-1983

Washington, D.C. 20547



THE REVEREND JOHN BOYLES, CHAIRMAN USIA ADVISORY COMMITTEE ON ETHICAL VALUES

The Reverend John Boyles, Chairman of the USIA Advisory Committee on Ethical Values, is a Washington minister who was formerly a pastor of the National Presbyterian Church, and of the Capitol Hill Presbyterian Church, both in Washington.

Reverend Boyles is a 1967 graduate of Yale Divinity School in Social Ethics, and served thereafter as director of Yale University's community service programs. He was a member there of the Yale Russian Chorus.

Reverend Boyles' interest in international relations took him abroad in 1966 when he was asked to be a Group Leader for the Experiment in International Living, taking a group of American college students to German-speaking Zug, Switzerland, for a summer, and travelling in Germany, including West and East Berlin. He is fluent in German.

In 1969 he again led a group for the Experiment in International Living, living for the summer in Graz, Austria, and travelling also in Czechoslovakia.

Chosen as an American delegate by the British Foreign and Commonwealth Office, Reverend Boyles went to its 1978 "Wilton Park" Conference in England in 1978.

In 1982, he went to the Soviet Union on a cultural trip with the Yale Russian Chorus, meeting with United States Embassy officers in Moscow as part of his duties as Chairman of the Advisory Committee on Ethical Values of USIA.

JOHN E. BOYLES

8827 THOMAS LEA TERRACE

GAITHERSBURG, MARYLAND 20879

(301) 926-8334

TEN YEAR PROFESSIONAL RECORD: 1975--1985

** 1984-1985	Christian Community Presbyterian Church 3120 Belair Drive, Bowie, Mld. 20715 Doris Kobe, Clerk of Session Preaching Minister
** 1983-1984	First Congregational Church 945 G Street, N.W. Washington, D.C. 20001 Mrs. Julia Shelton, Moderator Senior Pastor
** 1981-1983	National Presbyterian Church 4101 Nebraska Ave. N.W. Washington, D.C. 20016 Dr. Louis Evans, Senior Pastor Associate Pastor
** 1977-1981	Capitol Hill Presbyterian Church Fourth & Independence, S.E. Washington, D.C. 20003 Mrs. Margaret Howell, Clerk of Session Pastor
** 1975-1979 CONSULTING:	Westminster Presbyterian Church 400 I Street, S.W. Washington, D.C. 20024 Capt. Arthur Berndtson, Clerk of Session Pastor
** 1983-1985	IBM Corporation, 1801 K St., N.W. Washington 20006 Mr. Ramon Barquin, Mgr., Public Affairs Programs Advisor
** 1983	Voice of America Washington D.C. 20547 Mr. Kenneth Tomlinson, Director Consultant Script Writer
** 1981	Ethics and Public Policy Center 1030 15th St., N.W. Washington, D.C. 20005 Conference Coordinator
PUBLIC AFFAIRS:	

- ** 1985 IBM Corporation: Public Affairs Institute Advisory Council, Member
- ** 1981-1983 United States Information Agency (USIA) Advisory Committee on Ethical Values, Chairman
- ** 1979 British Government Foreign & Commonwealth Office Wilton Park Conference, Sussex, England American Delegate

THE WHITE HOUSE WASHINGTON

March 1, 1982

Dear Mr. Boyles:

The memorandum which you wrote in The Carillon has been brought to my attention and I want you to know how much I enjoyed reading it. The true spirit of Christmas is too often passed over in favor of materialism. Although the Washington Post chose not to reprint that portion of my speech in which I spoke of the Christ Child, the message was brought to millions via television. This is not the first time the editorial staff of The Post has marched to a different ideological drum!

I have a deep and abiding faith in this nation and its people. Whatever does or does not appear in the media will never be able to smother the love of God which burns so brightly in the hearts of most Americans. I am grateful for the way in which you have supported me and I will work hard to maintain your confidence and your trust.

With best wishes to you, Dr. Evans, and your congregation,

Sincerely, Royald Reagon

The Reverend John Boyles
The National Presbyterian Church
4101 Nebraska Avenue, N.W.
Washington, D.C. 20016

March 20, 1987

Dear Ben:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr.



BEN ATCHLEY SENATOR DISTRICT 6

SENATE REPUBLICAN LEADER

MEMBER OF COMMITTEES

FINANCE, WAYS AND MEANS

EDUCATION
STATE AND LOCAL GOVERNMENT

CALENDAR

RULES
COUNCIL ON PENSIONS

AND RETIREMENT

Senate Chamber State of Tennessee

March 5, 1987

NASHVILLE OFFICE: 313 WAR MEMORIAL BUILDING NASHVILLE, TENNESSEE 37219 (615) 741-3791

KNOXVILLE OFFICE:
P. O. BOX 436
KNOXVILLE, TENNESSEE 37901
(615) 637-5433

HOME ADDRESS: 6324 BOWSTRING TRAIL KNOXVILLE, TENNESSEE 37920 (615) 577-4833

HHB-3.

The Honorable Howard H. Baker Chief of Staff The White House Washington, D. C. 20024

Dear Howard:

Thanks for making yourself available at this time of need.

I wish you Godspeed in your new position.

Sincerely,

Ben Atchley

BA: hhh



Dear Sandy:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Sanford E. McCormick InterFirst Plaza, Suite 4810 1100 Louisiana Houston, Texas 77002

Sanford E. McCormick March 9, 8 >

Dear Howard appointment is one of the best things that Ras happened in a long time for The Country The Gor Ronald Reagan I gru absolutely delighted The best of luck, If would be dolighted Best Regards fandly

Dear Dean:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Dean Burch Pierson, Ball & Dowd 1200 18th Street, N.W. Washington, D.C. 20036

P.S. Congratulations on your new position.

DEAN BURCH
PLEASON, BALL & DOWD
1200 18TH STREET, N.W.
WASHINGTON, D. C. 20036
Position in knows compuse while an a
This
your move to the white House &
I soulit you and Jon fur your deluction
This will not be an easy tubl but all

HHB-2

P.S. Congratulations on your new position. March 20, 1987

Dear Mr. Franklin:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gary S. Franklin KABC-TV News 4151 Prospect Avenue Hollywood, California 90027

P.S. Thanks for the photo.

Mr. Howard Baker White House Chief of Staff

Dear Mr. Baker:

Good to see a photographer-inresidence at the WH.

I took the attached of you, I guess, around '73 (judging from the sideburns) at Cal State Fullerton (Ca.), where you spoke before students. (I was covering for KFWB all-news radio).

I'm now the film/theater/etc critic and Hollywood correspondent for ABC television, in Los Angeles ... but am also an exhibiting and published photographer.

Like you, I have used "access" to important events, people and things, to record things photographically and as artistically as possible.

In April, I'm having another one-man show...mostly of my series on the dying steel towns of America (Youngstown, Weirton, Cleveland, Pittsburgh, etc.).

Good luck on your current assignment.

It's a tough one.

-416

HABC-TV NEWS 4151 PROSPECT AVE. HOLLYWOOD, CA. 90027

HHB-2.

P.S. Thanks for the photo.

March 20, 1987

Dear Sue and Bob:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. and Mrs. Robert F. Tallent 168 College Street Madisonville, Tennessee 37354

Mar 1, 1986 Dear Thoward of Joy: HHB's Congratulations on your appointment. Many of us are disappointed that you might be out of the race for President, but I know you did what you thought was best for Our Country, by with your intelligence and the know how to get things done, you certainly are The man for the got. Maybe now Reagan will get the worried dook off of his face and enjoy the rest of his term as Insident, and he has made one of the greatest, but has been under such a strain There past few months. Good luch to you my Joy. My family and I wish for you The very best of luck. Suncerly Bob & Sur Tallent In case you don't semember me I was Register of Dudo for monrae Courty Twenty four years, I did not run for re- election this past year Retriement is hard but I still will be in There for Our Republican Party. We always enjoyed

editorials



The Knoxville News-Sentinel

Established December 23, 1886

Harry Moskos

Robert J. Hively President and General Manager

"Give light and the people will find their own way"

Berl Schwartz
Managing Editor
Wade Saye
Asst. Managing Editor
Ed Pieratt
Asst. Managing Editor/Graphics
Georgiana Vines.
Metro Editor
Frank Cagle
State Editor
Harold Harlow
Associate Editor
Homer Clonts
Editor/Editorial Page

Howard Baker's new job

AT LEAST one good thing has come out of all the hassle over the bungled arms-for-hostages deal — the appointment of our own Howard Baker Jr. as White House chief of staff.

Baker, former Senate Republican leader, replaces the embattled Donald Regan, whose departure had been expected, particularly after first lady Nancy Reagan took up the cause of shooing him out. The Tower Commission report was the nudge that was needed to send Regan on his way.

Although the review board portrayed President Reagan as being confused over the secret arms deal with Iran, much of the blame for the chaos was placed directly on Regan and other advisers.

Howard Baker is close to the president and may be just the tonic Reagan needs to bounce back and act like a responsible chief executive for the remainder of his term.

We recall that Baker, in December, urged that a special Senate committee be created to investigate the sale of arms to Iran. So that has happened.

We all know that Baker has had as-

pirations of being president. His first bid for the Republican nomination was in 1980.

His acceptance of the chief of staff position means that he is ruling himself out for the presidential race in 1988.

Yet, we think he has a chance to serve his country by using his plain, old Southern lawyer horse sense to keep Reagan from doing anything else foolish. He should be able to wipe away some of the tarnish on the Republican Party — resulting from the arms-forhostage deal.

We have watched Baker's political career with interest through the years. In 1966 he became the first popularly elected Republican senator in Tennessee history. He gained national recognition in 1973 for his performance as vice chairman of the Senate Watergate Committee. He retired from the Senate in 1985.

We will watch with equal interest as Baker pursues his new career so near the Oval Office. We are proud of the small-town boy from Huntsville who continues to be an asset to his country. March 20, 1987

Dear Joe:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Joseph D. Jamail 3300 One Allen Center Houston, Texas 77002-4793

March 7. Congratulations, of guess. Greatly kate to love such a good lawyer from our from lut I suffice our launtydoes Come first. Jouane the only reason of Would ever Consider Changing Parties soif you Change your mend let me know. all of your great skills as a tried lawyer will kelf you in your fash. I really hope We can ment soon and have a drink towns for Tilerty. Beguls. Joe

Dear Mr. Turner:

Thank you for your recent note concerning my appointment as White House Chief of Staff. I appreciate your support and confidence, and I look forward to working with President Reagan to complete the agenda he began in his election in 1980.

With my best wishes,

Sincerely,

Howard H. Baker, Jr. Chief of Staff to the President

Mr. Gerald H. Turner 1114 Orchid Drive Knoxville, Tennessee 37912

GERALD H. TURNER
1114 Orchid Drive

Knoxville, Tennessee 37912 (615) 688-1146

HHR-3

March 9, 1987

The White House Sen. Howard H. Baker Chief of Staff Washington, D.C.

Dear Sen. Baker:

Thank you for accepting the position as Chief of Staff. The American people and the Republicans are indeed fortunate to have a person of your ability and experience serving in that capacity. President Reagan made a great decision in selecting you.

I was personally disappointed that you will not be running for President but please be assured that you have my support in anything you undertake. Please call on me if I can be of assistance.

Warmest personal regards,

Gerald H. Turner

HB